

USDA Foreign Agricultural Service

GAIN Report

Global Agricultural Information Network

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India

Retail Foods

Food and Grocery Product Opportunities Stemming from Internal Sector Shifts.

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Report Highlights:

Organized retail continues consolidation with larger players expanding through acquisition. Domestic and international retailers are building stronger cash and carry wholesale businesses. India's e-commerce grocery business growth is driven by robust investment complemented by technological advancement. These factors, coupled together, suggest increased demand for imported products and more opportunity to slot higher-value products on store shelves or e-retail platforms in the long run.

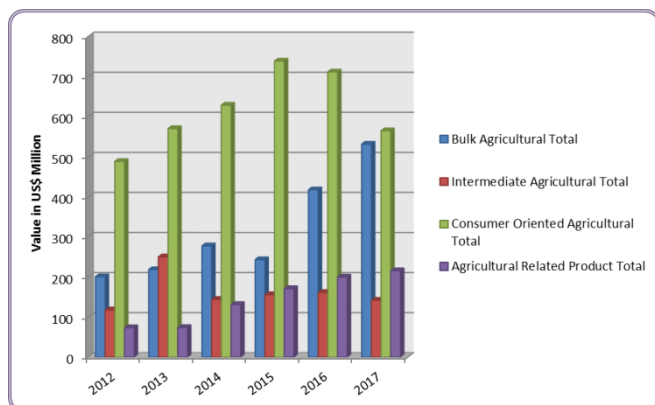
Executive Summary:

India is the world's second most populous country with a population of 1.3 billion of which 62.3 percent is below the age of 35. India's GDP is expected to grow 7.8 percent in Indian Fiscal Year 2018-2019 and already exceeds \$2.4 trillion. The economy is on track to become the world's third-largest economy by 2025. Food processors, importers, wholesalers, retailers, food service operators are all part of a developing agribusiness sector. Apart from being a large food producer, India's bulk, intermediate, consumer oriented, and agricultural related imports grew from \$22.2 billion in 2013 to \$30.2 billion in 2017 and exports went from \$44.5 billion to \$39.4 billion during the same period.

Imports of Consumer-Oriented Products:

Imports of consumer-oriented foods, led by tree nuts and fresh fruits, are among the fastest growing segment of imported agricultural products and reached \$4.9 billion in 2017. The market for imported foods has grown slowly though a growing number of professional, brand-oriented importers are emerging and there has been an increase in the number of modern retail outlets and hotels carrying imported products.

Imported nuts and fruits feed into India's traditional retail channels with an estimated 90 percent of imported fresh fruit sold in roadside stands and open markets. Imported packaged and consumer ready foods are found in a small number of gourmet grocery stores, in the imported foods sections of larger store formats, and in thousands of small neighborhood stores. While opportunities for imported food in the HRI and food processing sectors are improving, the India market remains relatively small due to high tariffs, ongoing import restrictions, and strong competition from the domestic industry.



Food Retail Industry:

India's food and grocery (F&G) retail business is estimated at U.S. \$380 billion. The F&G retail sector is dominated by traditional trade formats like neighborhood shops or kirana stores, which hold about 98 percent of the total market share. The market share held by modern trade formats like supermarkets and hypermarkets is expected to double from two to four percent by 2020 as stores fulfil the evolving needs of consumers.

Food Retail Sector Key Updates:

IFY 2017-2018 has seen significant changes in the retail and e-retail space in India through the acquisition and takeover of several smaller formats of retail chains by larger domestic and international players in the food retail segment. The acquisition of Bengaluru-headquartered e-retailer Flipkart by Walmart for U.S. \$16 billion stood out as the biggest acquisition by a foreign retailer in India.

Quick Facts Calendar Year 2017

Imports of Consumer-Oriented Products: \$4.9 billion

List of Top Import Growth Products in India

- Tree Nuts (e.g. almonds and walnuts)
- Apples, Pears, Grapes, Non-Local/Seasonal Fruit
- Leguminous Vegetables and Dried Pulses
- Intermediate Products (e.g., malt, starch, insulin, wheat, gluten)
- Beverages, Spirits and Vinegar
- Cocoa and Cocoa Preparations

Food Industry by Channels (U.S. billion) 2017

| | |
|-------------------------------------|----------------|
| Food Industry Output | \$258 billion |
| Food Exports | \$39.4 billion |
| Food Imports | \$30.2 billion |
| Retail | \$380 billion |
| Food Service | \$48.3 billion |
| Wet Market/Food Stalls/Street Karts | \$Unknown |

Top Indian Food Retailers:

- [Aditya Birla Retail Limited](#) – More HyperMarket
- [Avenue Supermarts Limited](#) – DMart
- [Future Value Retail](#) – Big Bazaar, Food Bazaar, KB Fair Price, FoodHall, Food Right, Big Apple, Nilgiris, HyperCITY, Easy Day Stores
- [Godrej Industries Limited](#) – Godrej Nature's Basket
- [Walmart India](#) – Best Price Modern Wholesale, Flipkart

Top Indian Food E-Retailers:

- [Amazon Pantry](#)
- [Big Basket](#)
- [Grofer's](#)

GDP/Population:

- Population (billions): 1.3 billion
- GDP (billions USD): \$2.4 trillion
- GDP per capita (USD): ~\$1,850

Sources:

- Global Trade Atlas
- Annual Survey of Industries

| Strengths | Weaknesses |
|--|---|
| U.S. products held in high regard | Awareness of the range and value of U.S. products |
| Opportunities | Threats |
| Growth Potential in Food Retail and E-Retail | Tariff and Non-Tariff Barriers |

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Useful FAS Websites and FAS India GAIN Reports

- [FAS Homepage](#)
- [FAS India Exporter Guide](#)
- [FAS India Food Processing Report](#)
- [FAS India Food Service – Hotel Restaurant Institution](#)

Post:
New Delhi

Section I. Market Summary

India has one of the world's fastest growing large economies and is projected, by some estimates, to become the world's third largest economy by 2025. The Government of India (GOI) reports that the gross domestic product (GDP) is forecast to grow at 7-8 percent per annum over the next few years. The Central Statistics Office of the GOI estimated the economy grew 6.6% during the April 2017 to March 2018 Indian Fiscal Year (IFY) – a two year low. Economists estimate the economy will grow by 7.3% in IFY 2018-2019 as the effects of the 2016 demonetization and the 2017 implementation of the Goods and Services Tax (GST) fade.

Although improving its rank to 100 out of 190 countries in the most recent [World Bank's Doing Business 2017 report](#) and despite efforts to improve the business investment climate and support Indian exports, the GOI continues to raise tariffs for imported food and agricultural commodities. As such, the business climate for imports, though demand is growing, is subject to risk and exporters should conduct their full due diligence when exporting to India. Moreover, the opportunities in the Indian retail market are not evenly distributed across the country and could more closely be considered as unique opportunities in many of India's leading Tier-1, Tier-2, Tier-3 and beyond cities, though the sense of a national marketplace is emerging.

Table 1: India: Grocery Retailers Outlets by Channel (in Thousand Outlets)

| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
|-------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Modern Grocery Retailers | 5.5 | 5.8 | 5.9 | 6.2 | 6.4 | 6.5 |
| Traditional Grocery Retailers | 12,360.30 | 12,426.50 | 12,488.70 | 12,555.20 | 12,626.60 | 12,695.20 |
| Total | 12,365.5 | 12,432.3 | 12,494.60 | 12,561.40 | 12,633 | 12,701.7 |

Source: Euromonitor

Snapshot: India Food Retail Sector and Unique Distribution Structural Pattern:

India's food and grocery (F&G) retail business is estimated at U.S. \$380 billion and the modern food retail sector is valued at two percent of the total market. Modern trade formats like supermarkets and hypermarkets are reportedly growing at 15 percent per annum and could double in size by 2020. A Euromonitor report on India's food retail industry projects steady upward growth of hypermarkets and supermarkets by 40 percent and 21.8 percent, respectively.

Kirana Shops and the Emergence of Modern Retail, Internet Retailing, and Cash and Carry Formats:

India's retail sector is dominated by thousands of small neighborhood grocery shops (i.e., *kirana* stores) that account for 98 percent of food sales. These neighborhood shops are located across the country and offer convenience, proximity, ability to extend credit to consumers, and have a relatively low-cost infrastructure. The route to accessing these *kirana* shops is often through national level importers and distributors as well as by some, less formal, distribution means.

The emergence of larger chains and stores began around 2005 and the sector has since grown to over 4,900 supermarkets and 500 hypermarkets across India. While many retailers are expanding and opening new stores, profitability continues to be an issue for many as factors such as high real estate

costs, high capital borrowing costs, high debt levels, training levels of staff, and a costly supply chain add significantly to operating costs. Several internet grocery retailers have launched over the past few years and India's first e-retailer dedicated to imported foods recently opened. Organized retailers often use vetted importers and distributors. (Refer to [IN7064](#))

Most of the companies involved in the cash and carry channel engage in business-to-business sales. As government policy has maintained its position on restricted access to foreign investment in multi-brand retail, a growing number of domestic and international players are looking to expand their presence in India via the cash and carry/wholesale retail format. (Refer to [IN7166](#))

Section II. Road Map for Market Entry

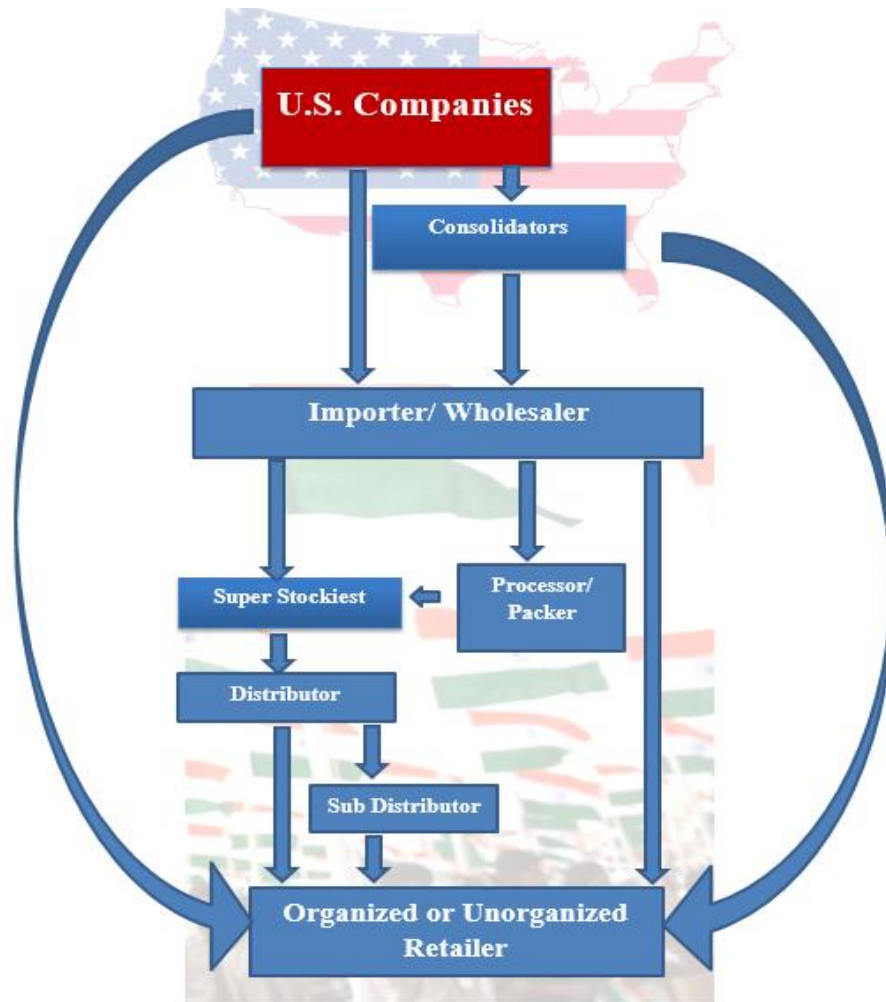
Entry Strategy:

- **Can your product come into India and the local laws:**
 1. Determine if your product has market access in Indian commerce
 2. Study India's varied laws, particularly those pertaining to food and beverages
 3. Review FAS policy and market reports and consider engaging a market research firm to assist with opportunities and challenges
- **Find the Right Partner:**
 1. Identify a reliable importer/distributor who services the food retail sector
 2. Avoid conflicts of interest
 3. Consider whether participating in an Indian trade show would be an effective means of identifying a key importer/distributors/partner
 4. Consider if collaborating/ participating in USDA endorsed promotional activities would be an effective way to create market awareness and penetration
- **Secure Payment Terms:**
 1. Until a successful working relationship is established, exporters may wish to consider vehicles such as an irrevocable Letter of Credit, advance payment, payment at sight.
 2. FAS India offices do not have the authority to mediate contractual disputes or serve as a collection agent when differences over payment or other commercial issues arise. For information about local legal services, refer to [IN6155](#).

Market Structure:

Organized and unorganized retailers procure imported food and beverage items based on their target audience and current market trends. With the rise in organized retail chains and their expansion across value formats, there is an increasing awareness and specialization among companies to supply these businesses.

Figure 1: India: Distribution Flow Chart for Retail Food and Beverage Products



Section III. Competition

India's domestic industry is the primary competitor for U.S. retail food products. India, with its diverse climatic conditions, produces a variety of foods and food ingredients at prices below most imported products or products made from imported ingredients. In addition, many third-country competitors enjoy a freight advantage and can supply at lower costs. High import duties, labeling requirements (currently under draft revision), and restrictions on a number of imported packaged retail goods pose additional challenges for direct U.S. exports to the market.

Table 2. India: Competition in Major Product Categories

| Product Category | Total Imports (In \$ Million) CY 2017 | Major Supply Sources | Strengths of Key Supply Countries/ domestic industry | Advantages (A) and Disadvantages (D) of Local Suppliers |
|---|---------------------------------------|--|--|---|
| Edible Fruit And Nuts; Peel Of Citrus Fruit Or Melons | 3,431 | USA Côte d'Ivoire Tanzania Afghanistan Guinea-Bissau | Preference for specific quality, freight advantage | Domestic production of some of the major fruits and nuts is insignificant (A) |

| | | | | |
|---|--------|---|---|---|
| Sugars and sugar confectionery | 1,163 | Brazil Germany USA Netherlands UAE | Price competitiveness. | India is usually a net exporter of sugar (D) |
| Miscellaneous Edible Preparations | 184 | USA China Vietnam Netherlands Thailand | Price competitiveness, and freight advantage | Domestic processing industry willing to replicate several recipes using low-cost inputs. (D) |
| Preparations Of Vegetables, Fruit, Nuts, Or Other Parts Of Plants | 96 | USA China Thailand Spain UAE | Price competitiveness, and freight advantage | Domestic processing industry willing to replicate several recipes using low-cost inputs. (D) |
| Animal Or Vegetable Fats And Oils | 11,901 | Indonesia Argentina Ukraine Malaysia Brazil | Major production hubs and competitive prices. | Local production is inadequate and more than 40 percent of total edible oil consumption is dependent on imports.(A) |

Source: Ministry of Commerce and Industries and FAS India analysis

Table 3. India: Imports of Consumer-Oriented Ag. Products by Top 25 Suppliers in U.S. \$1,000

| Partner (Unit \$1,000) | 2014 | 2015 | 2016 | 2017 | Jan - Mar 2017 | Jan - Mar 2018 |
|------------------------|-----------|-----------|-----------|-----------|----------------|----------------|
| World Total | 3,859,198 | 4,474,923 | 4,206,934 | 4,931,075 | 1,136,695 | 1,158,695 |
| United States | 628,929 | 739,030 | 711,836 | 867,697 | 190,526 | 286,021 |
| Tanzania | 184,437 | 223,673 | 241,381 | 321,537 | 236,426 | 206,756 |
| Cote d Ivoire | 353,848 | 414,936 | 325,977 | 302,548 | 13,256 | 5,039 |
| Afghanistan | 164,492 | 227,563 | 189,436 | 290,517 | 48,323 | 68,258 |
| Guinea-Bissau | 160,106 | 197,157 | 210,392 | 254,785 | 362 | 991 |
| Sri Lanka | 154,178 | 260,781 | 135,470 | 190,393 | 37,702 | 34,456 |
| Indonesia | 100,183 | 169,746 | 177,065 | 185,866 | 46,070 | 50,031 |
| Vietnam | 152,809 | 148,537 | 180,403 | 177,558 | 33,426 | 47,582 |
| China | 134,364 | 79,151 | 163,862 | 174,187 | 75,858 | 14,744 |
| Nepal | 186,231 | 191,676 | 175,847 | 165,911 | 51,492 | 35,233 |
| Iran | 100,576 | 117,884 | 111,873 | 155,869 | 56,859 | 62,658 |
| Australia | 118,302 | 162,411 | 97,584 | 141,639 | 4,254 | 3,140 |
| Pakistan | 112,016 | 101,360 | 122,135 | 125,390 | 30,866 | 24,094 |
| Benin | 143,783 | 191,943 | 123,627 | 121,300 | 588 | 228 |
| Ghana | 92,896 | 98,198 | 70,394 | 111,123 | 17,913 | 24,921 |
| Mozambique | 10,825 | 10,169 | 29,570 | 98,053 | 54,732 | 4,234 |
| Madagascar | 40,026 | 101,694 | 74,501 | 85,057 | 37,446 | 43,909 |
| Nigeria | 37,351 | 64,010 | 58,796 | 72,321 | 2,307 | 2,572 |
| Italy | 52,434 | 58,338 | 57,962 | 69,476 | 20,142 | 12,519 |
| Iraq | 61,860 | 56,392 | 58,675 | 59,042 | 23,960 | 29,026 |
| Thailand | 38,832 | 45,499 | 48,125 | 56,024 | 12,994 | 17,845 |
| Chile | 59,754 | 29,258 | 42,451 | 54,055 | 1,368 | 2,107 |
| Netherlands | 57,727 | 50,189 | 45,564 | 53,234 | 10,413 | 16,994 |
| Gambia | 33,789 | 27,697 | 39,645 | 50,976 | 93 | 117 |
| Burkina Faso | 5,467 | 15,197 | 37,941 | 41,917 | 100 | 0 |

| | | | | | | |
|------------|---------|---------|---------|---------|---------|---------|
| All Others | 673,979 | 692,432 | 676,421 | 704,605 | 129,217 | 165,225 |
|------------|---------|---------|---------|---------|---------|---------|

Source: India Customs through GTIS

Section IV. Best Product Prospects

Table 4. India: Products present in the market which have good sales potential

| Product Types | Import Value (\$ Million) CY 2017 | Import Volume (Metric Tons) CY 2017 | Basic Import Tariff* | Key Constraints | Market Attractiveness For USA |
|---|-----------------------------------|-------------------------------------|---|---|--|
| Tree Nuts (mainly almonds and walnuts)* | 2,575 | 913,528 | In-shell Almonds (Rs. 35/Kg) Walnuts In shell 100% Pistachios (10%) | Competition from other suppliers High tariff | Health awareness, aspiring middle class, and growing retail industry |
| Cocoa and Cocoa Preparations | 224 | 67,606 | 30% | Strong competition from domestic and international suppliers | Strong brand and quality preference |
| Fresh Fruits | 421 | 444,457 | 30% to 50% | Competition from domestic and foreign suppliers like Chile, and New Zealand | Seasonal shortages and high prices, increasing interest in quality fruits and growth of organized retail |
| Fruit Juices | 46 | 28,055 liters | 30% | Competition from domestic manufactures and foreign suppliers from neighboring countries | Increasing health awareness and shortage of quality products |
| Beverages, Spirits and Vinegar | 707 | 671,615,601 liters | 30-150% | High import duty and competition from domestic suppliers | Growing consumption and lack of domestic production |

*NOTE: Several tariffs of the above items have proposals that will increase them. To date, however, the new proposed rates are not implemented and the above information uses existing information.

Products Not Present Because They Face Significant Barriers

Currently, there are several trade restrictions that limit market access for U.S. food products. With the exception of poultry meat and poultry products, imports of most animal and livestock-derived food products are banned due to established Indian import requirements. This includes certain sub-categories in the Harmonized Tariff Schedule under Chapters 2, 3, 4, 5, 16 and 21.

Effective July 8, 2006, the Government of India's (GOI) Foreign Trade Policy (2004-2009) specified that all imports containing products of modern biotechnology must have prior approval from the Genetic Engineering Approval Committee (GEAC), Ministry of Environment, Forest and Climate Change. The policy also made a biotech declaration mandatory. Soybean oil and canola oil derived from select events are the only biotech food/agricultural product currently approved for import. (Refer

[GAIN: IN7135 Agricultural Biotechnology Annual 2017](#)).

Table 5.A: Top Consumer-Oriented Products Imported From the World

| Description | United States Dollars (in Million) | |
|---|---------------------------------------|--------------|
| | 2016 | 2017 |
| Cashew Nuts, Fresh Or Dried, In Shell | 1,182 | 1,455 |
| Almonds, Fresh Or Dried, In Shell | 617 | 701 |
| Apples, Fresh | 238 | 307 |
| Dates, Fresh Or Dried | 214 | 242 |
| Pepper Of Genus Piper, Neither Crushed Nor Ground | 183 | 165 |
| Others | 1,771 | 2,057 |
| Total | 4,207 | 4,927 |

Source: Ministry of Commerce, Government of India

Table 5.B: Top Consumer-Oriented Products Imported From the United States

| Description | United States Dollars (in Million) | |
|-----------------------------------|---------------------------------------|------------|
| | 2016 | 2017 |
| Almonds, Fresh Or Dried, In Shell | 531 | 581 |
| Apples, Fresh | 56 | 97 |
| Walnuts, Fresh Or Dried, In Shell | 17 | 43 |
| Almonds, Fresh Or Dried, Shelled | 29 | 29 |
| Food Preparations Nesoi | 19 | 24 |
| Others | 60 | 94 |
| Total | 712 | 867 |

Section V. Post Contact Information

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